

## Finance & General Purposes Committee Minutes

Minutes: Friday 27th September 2024

**9.00 am** Held in participation in person at Landscove House/online participation via Microsoft Teams.

- Present: Nicola Dunford (CEO) Cheryl Mathieson (CM) Paul Waterworth (PW) Christopher Norman (CN)
- In attendance: Deputy CEO Matt Matthew (DCEO) Finance Manager- Louisa Taylor (FM) Governance Professional- Charlotte Roe (GP)

## Minutes: Clerk to the Trust-Nicol Bush

No	Item	ACTION
1.	Election of Chair	
	The meeting <b>agreed</b> for Ben Thorne to continue as Chair of the F&GP committee. In	
	his absence Cheryl Mathieson agreed to stand in as Chair for this meeting.	
2.	Welcome and Apologies	
	The meeting was opened with a welcome. Apologies were received and <b>accepted</b> from Ben Thorne (Chair)	
3.	Declarations of Business Interests	
	The CEO is a Trustee of the Bearnes Education Foundation. Christopher Norman is a director and shareholder of CANE Properties Ltd.	
4.	Any Other Business	GP/CM/BT
	Dates for future F&GP/Remuneration meetings were discussed and would be arranged offline with GP, BT and CM.	
5.	Minutes of the previous meeting	
	The minutes of the meeting held on 19 <sup>th</sup> July 2024 were <b>approved</b> as a true record	
	and were signed accordingly.	
6.	Matters Arising (not on the agenda)	
	There were none brought forward to the meeting.	
7.	Governance	
	Annual Review of Constitution and Terms of Reference to check:	
	Membership is appropriate	
	Duties remain relevant	
	<ul> <li>All duties have been covered during the year and it aligns with the Scheme of Delegation</li> </ul>	
	The meeting reviewed the ToR (subject to confirmation from the CEO) and would be	
	sent for approval at the Board of Trustees meeting.	
8.	Finance	
	8.1 FM to update on financial performance to 31 August 2024 – month 12 – subject	
	external audit.	
	8.2 Budget 24/25 including BFR submission.	
	The FM and DCEO presented the financial 12-month performance document that	
	had been circulated via email prior to the meeting.	
	The FM explained that forecast position had altered slightly following work for	
	the year end audit. An issue that had been identified and discussed with BT was	
	that the Trust could not capitalise on any building/extension work of diocese	

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	<ul> <li>schools. The FM added, that although capital money could be used to pay for the work, when it came to the year-end accounting adjustments, costs could not be moved to the balance sheet, which would affect the end results, costs would stay in the profit and loss accounts as expenditure. <i>The Trustees asked how accounts would be reported going forward?</i> The FM recommended reporting in detail on a quarterly/6 monthly basis and would be referred to the next meeting for discussion when all Trustees were present. Following the year-end adjustments, there was a forecast revenue deficit of £125K which left arevenue reserve of £1.477 million. <i>The Trustees asked how the newly joined schools had made an impact on finances, particularly the overspend on one of the schools.</i> The Trustees discussed the data of one of the new schools and acknowledged that the pupil progress within the school had been strong and the school had historical staffing models resulting in high staffing ratios, to meet the SEND needs within the school. The Trust were working with the school to reduce the deficit without affecting the pupils' outcome.</li> <li>The meeting formally <b>approved</b> the presentation of the year end results. It was noted that the Trust remained in a strong financial position and that a further discussion would take place over the treatment of reserves. The DCEO stated that a complete re-forecast of budget 24/25 would take place once the outcome of the DfE's spending review and budget announcement at the end of October was known.</li> <li>The DCEO moved onto presenting the Budget Forecast Return (BFR) to the meeting.</li> <li>The DCEO reported that the BFR's for the Trust were submitted to the DfE by the 31 August 2024 deadline (submitted on 28 August 2024) in which contained the 3 year forecast.</li> <li>The FM explained that there the BFR showed a predicted deficit of £223k for 24/25, which now had been reduced by £65k to £164k. The FM said that there had been undeclared EHCP funding in some schools, which could be</li></ul>	Clerk
-	The CEO joined at this point of the meeting.	
9.	<ul> <li>Estates and H&amp;S</li> <li>9.1 Update on building programme over the summer holidays.</li> <li>9.2 Potential CIF 25/26 projects and Capital plan (The property report was circulated before the meeting)</li> <li>The DCEO said the three CIF projects had taken place over the summer holidays with one completed and reported to the DfE, with the final two expected to be completed early October. The DCEO explained that Wolborough had experienced issues with an unidentified asbestos ceiling that had delayed the project and incurred additional costs as it was notifiable to the HSE.</li> <li>The CEO updated the meeting on H&amp;S and explained that there had been an issue at Tedburn, in which part of a ceiling in a classroom had come down over the weekend and would need repairs imminently.</li> <li>The DCEO talked through the 25/26 CIF projects proposed for the following year, the meeting discussed the existing/ new projects as outlined, and the meeting approved the CIF proposals.</li> </ul>	
10.	Internal/External Audit The DCEO presented meeting with the proposed internal audit plan, which had been previously agreed.	

	The Trustees asked, <i>Were the audit focus areas on the risk register?</i> The DCEO advised that Strategic Growth and Due diligence was on the Risk Register, however Trustee and Management integration was not.	
11.	Human Resources	
	CEO and CM to raise any issues for discussion	
	Staff Business Case template.	
	The CEO reported that the previously <b>agreed</b> Staff Business case was working well,	
	outlining the key points to note.	
12.	Data Protection	
	DCEO shared the report and there were no comments.	
13.	ESFA Bulletins	
	13.1 CEO and Chair to raise any issues for discussion	
	13.2 Academy Trust Handbook summary (Page 7)	
	The DCEO reported there had been changes to the Academy Trust handbook which	
	had been circulated by the GP, the Trustees confirmed that they had read the	
	summary.	
14.	Risk Register	
	DCEO to update the meeting on the following risk categories	
	Financial	
	Estate	
	• H&S	
	Operational	
	DCEO reported that a lot of work had been carried out on the marketing of schools,	
	which had started to take traction. The DCEO said there were no red risks at	
	present, however the impact of low pupil numbers (which was a national concern)	
	needed constant monitoring and its effects on budgets and costs.	
15	Strategic Dien Financial Strategy and Control and Estate Management	DCEO/CEO/C
15.	Strategic Plan – Financial Strategy and Control and Estate Management 15.1 Review of 2023/2024	M/BT
	15.1 Review of 2023/2024 15.2 Update on 2024/2025	10,01
	Deferred to the next meeting due to further discussion needed and the absence of	
	the Chair.	
16.	Policies	
10.	No policies to review.	
17.	Evaluation of governance impact	
	Review performance and value of meeting – Trustees to reflect on the effectiveness	
	of the meeting and how it positively impacts the Stakeholders of the Link academy	
	Trust particularly the pupils.	
	There were no comments made.	
L	The Meeting elected at 11 15cm	

## The Meeting closed at 11.15am

Dates of next meetings 22<sup>nd</sup> November 2024

31<sup>st</sup> January 2025 21<sup>st</sup> March 2025 16<sup>th</sup> May 2025 18<sup>th</sup> July 2025

Signed by the Chair.....on 12th December 2024